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Medical Device Industry Growth, Challenges and Opportunities: An Overview

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Article info	Abstract
	Any tool, apparatus, machine, appliance, implant, reagent for in vitro
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	intends to be used, either alone or in combination, for medical purposes
Revised: 13/07/2024	is considered a medical device. A thorough review was conducted for the
	purpose of revealing the medical device data and medical device industry
Accepted: 20/07/2024	in the current paper. Some of the data incorporated in this paper has been
···· r	taken from Government Websites, Press Releases, Media Reports,
© LIPLS	Deloitte Report, Union Budget 2022-23 and dully citation was
	mentioned.
www.ijplsjournal.com	Key words: Medical Device, Industry, Data
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Introduction

Medical Device: A medical device, as opposed to a pharmaceutical or biologic, accomplishes its goal by physical, structural, or mechanical action rather than by chemical or metabolic action within or on the body. It can be any kind of instrument, apparatus, machine, tool, implant, in vitro reagent, or similar article intended to diagnose, prevent, mitigate, treat, or cure disease or other conditions. The goal of medical technology innovators is to give doctors and other healthcare professionals the greatest instruments possible for patient diagnosis and treatment. This dedication propels the more than 6,500 small- and medium-sized medical technology companies operating in the United States to produce medical miracles on a daily basis. [1]

Industry Facts : These businesses, the majority of which employ less than 100 people, are in the fiercely competitive field of continuously innovating to advance society.

Our discoveries contribute to the longer, healthier, and more fruitful lives of patients everywhere. We drive economic growth by creating highpaying manufacturing jobs in the United States and through net exports to other countries around the world. • We improve the efficiency of health care systems through earlier disease detection and more effective treatments that reduce the economic burden of disease and the cost of care. • The highly competitive market for our products helps keep our prices low. Medical technology helps reduce total health care costs, saves lives, and enhances patient outcomes. In addition, it is one of the manufacturing industries in America that is strongest and expanding the fastest. It produces and develops medical discoveries that are used globally and creates well-paying jobs all throughout the nation. [2]

The medical device industry plays a crucial role in healthcare, encompassing a wide range of products from simple bandages to complex diagnostic machines and implantable devices. This sector faces a unique set of challenges and opportunities that shape its landscape. [3]

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Challenges:

Regulatory Compliance: Stricter regulations in major markets like the US (FDA) and EU (CE Mark) require rigorous testing and documentation, increasing time and costs to market.

Technological Complexity: Advances in technology demand continuous innovation, which can be costly and resource-intensive.

Market Access: Accessing global markets involves navigating varied regulatory frameworks, reimbursement systems, and local market dynamics.

Cybersecurity: With increasing connectivity (IoT), cybersecurity threats to medical devices pose significant risks to patient safety and data integrity.

Cost Pressures: Healthcare cost containment efforts globally challenge device manufacturers to innovate cost-effective solutions.

Opportunities:

Technological Advancements: Innovations like AI, IoT, and robotics enhance device capabilities, improve patient outcomes, and streamline healthcare delivery.

Personalized Medicine: Devices tailored to individual patient characteristics offer opportunities for precision diagnostics and treatment.

Emerging Markets: Growing healthcare infrastructure in emerging economies presents untapped market potential.

Home Healthcare: Shift towards decentralized care settings drives demand for portable, user-friendly devices.

Collaboration: Partnerships between device manufacturers, healthcare providers, and tech companies foster innovation and address complex healthcare challenges.

Key Trends:

Digital Health Integration: Convergence of medical devices with digital health platforms for real-time monitoring and data analytics.

Patient-Centric Care: Focus on improving patient experience and outcomes through user-friendly devices and remote monitoring.

Sustainability: Increasing emphasis on ecofriendly materials and manufacturing processes in device production. **Telemedicine:** Expansion of telehealth services amplifies the need for remote diagnostic and monitoring devices.

Value-Based Care: Shift from fee-for-service to value-based reimbursement models influences device development towards outcomes-based solutions.

Overview of the Medical Device Industry

The medical device industry encompasses a diverse array of products designed to diagnose, treat, or manage medical conditions. These devices range from simple instruments like thermometers to complex technologies such as MRI machines and implantable devices. The industry plays a crucial role in modern healthcare by providing tools that enhance diagnostic accuracy, improve patient outcomes, and support therapeutic interventions. [3]

Market Dynamics

Market Size and Growth: The global medical device market has been steadily growing, driven by technological advancements, aging populations in many countries, and increasing healthcare expenditures. As of [latest data], the market is valued at [value], with a projected compound annual growth rate (CAGR) of [CAGR]% over the forecast period.

Key Segments: The market can be segmented into diagnostic devices, therapeutic devices, surgical instruments, patient monitoring devices, and others. Each segment presents unique opportunities and challenges based on technological requirements, regulatory hurdles, and market demand.

Regional Insights: North America and Europe historically dominate the market due to high healthcare spending and stringent regulatory standards. However, emerging markets in Asia-Pacific, Latin America, and Africa are rapidly expanding due to improving healthcare infrastructure and rising disposable incomes.

Challenges Facing the Industry [4]

Regulatory Compliance: Strict regulations in major markets (e.g., FDA in the US, CE Mark in Europe) require extensive testing and documentation, which can delay time to market and increase costs.

Technological Innovation: Keeping pace with rapid technological advancements, such as AI, IoT, and robotics, while ensuring patient safety

and regulatory compliance is a significant challenge for device manufacturers.

Market Access: Navigating diverse regulatory frameworks, reimbursement policies, and local market dynamics poses challenges for companies expanding internationally.

Cybersecurity: With the increasing connectivity of medical devices, cybersecurity threats have emerged as a critical concern, potentially compromising patient safety and data security.

Cost Pressures: Healthcare cost containment efforts globally demand innovative and cost-effective solutions from device manufacturers, impacting pricing strategies and profit margins.

Opportunities and Future Trends

Technological Advancements: Innovations in digital health technologies, personalized medicine, and minimally invasive surgery continue to drive market growth and enhance patient care.

Market Expansion: Emerging markets present significant growth opportunities due to increasing healthcare investments, rising chronic disease prevalence, and expanding middle-class populations.

Patient-Centric Care: There is a growing trend towards patient-centric care models, emphasizing personalized treatment plans and remote monitoring solutions.

Sustainability: Increased focus on sustainable practices, such as eco-friendly materials and energy-efficient manufacturing processes, aligns with global environmental initiatives and consumer preferences.

Collaborative Partnerships: Collaboration between medical device manufacturers, healthcare providers, and technology companies is crucial for developing integrated healthcare solutions that improve efficiency and patient outcomes.

Report [5-6]: The healthcare and medical device sectors in India have grown significantly in the last decade. A wide range of medical devices, from consumables to implantable medical devices, are produced in India. Most medical devices manufactured in India are disposables like catheters, perfusion sets, extension lines, cannulas, feeding tubes, needles, and syringes, as well as implants like cardiac stents, drug-eluting stents, intraocular lenses, and orthopaedic implants. The medical devices sector is highly capital intensive and requires continuous training of the healthcare system providers to adapt to new technologies.

However, there is still a huge gap in the current demand and supply of medical devices in India, as India has an overall 70-80% import dependency on medical devices. At present, many medical device manufacturers (domestic and international) are chasing this massive under penetration of medical devices in India as a significant growth opportunity.

The government has come up with multiple initiatives and policies to promote India's medical device sector. It was recognised as a focus sector in 2014 by the government during the Make in India campaign.

In the Interim Budget 2024-25, Rs. 98,461 crore (US\$ 11.85 billion) was allocated as a budget for the pharmaceutical and healthcare sector (including AYUSH).

Market Size: The medical devices sector in India comprises large multinationals, small and midsized companies.

The size of the Indian medical devices market is estimated at Rs. 90,000 crore (US\$ 11 billion) in 2022 and is expected to grow to US\$ 50 billion by 2030 with a CAGR of 16.4 %. The Indian medical device market share in the global market is estimated to be 1.65%.

India is the 4th largest Asian medical devices market after Japan, China, and South Korea, and among the top 20 medical devices markets globally.

Between 2020-30, the diagnostic imaging market is likely to expand at a CAGR of 16.4%.

In 2022-23, India exported medical devices worth US\$ 3.39 billion and imported medical devices valued at US\$ 7.49 billion and are expected to rise to US\$ 10 billion by 2025.

To increase export of medical devices in the country, the Ministry of Health and Family Welfare (MOHFW) and Central Drugs Standard Control Organisation (CDSCO) implemented the following initiatives:

- Re-examination and implementation of Schedule MIII (a draft guidance on good manufacturing practices and facility requirements)
- System for export labeling
- Clinical evaluation and adverse reporting clarification

- State licencing authority to extend free sales certificate validity from 2 years to 5 years to allow exports.
- Create a list of manufacturers with export licencing for easy access to regulatory authorities worldwide.

Investments: Some major investments and developments in the medical devices sector are as follows:

- In March 2024, Dr. Mansukh Mandaviya, Union Minister for Chemicals & Fertilizers and Health & Family Welfare inaugurated 27 new Bulk Drug Park projects and 13 Manufacturing Plants for Medical Devices under the PLI Scheme. The medical device parks are expected to reduce manufacturing costs as these will be equipped with the necessary infrastructure where companies can plug and play.
- In December 2023, MedTech Mitra, an online platform was launched to support medtech innovators with clinical assessment, regulatory help, and product adoption.
- On December 2023, Agappe,2023 Kerala's leading diagnostic technology brand, unveils its first indigenously manufactured HX series haematology equipment and Mispa i200 Immunology CLIA analyser, marking a new era in diagnostics era.
- In November 2023, LTTS partnered with Nvidia to create AI-driven, software-based designs for endoscopy devices, aiming to improve image quality and scalability. This collaboration was disclosed in a regulatory filing by the engineering services firm.
- In November 2023, National Medical Policy, six strategies have been formulated to maximize the sector's potential, along with a detailed action plan for their execution.
- In April 2023, Healthvista India, the parent company of the healthtech startup Portea Medical, received approval from the Securities and Exchange Board of India (SEBI) for its initial public offering (IPO). The IPO comprises a fresh issue of equity shares worth Rs. 200 crore (US\$ 24 million) and an offer for sale (OFS) of up to

56,252,654 shares worth Rs. 800 crore (US\$ 95.9 million).

- In March 2023, SMT was selected as the exclusive distributor of Penumbra's peripheral and coronary vascular thrombectomy technologies in select domestic geographies in India.
- In August 2023, Union Health Minister Mr. Mansukh Mandaviya said that India is poised to become a global centre for medical technology and devices, while addressing the India MedTech Expo 2023.
- In August 2023, Manipal Academy of Higher Education (MAHE), Manipal and Siemens Healthineers signed a Master Research collaboration (MRA) for continued strengthening of future cooperation between both organisations in achieving shared outcomes for the stakeholders.
- As announced in August 2023, Omron Healthcare India Pvt. Ltd., a subsidiary of Japanese company Omron Healthcare Co. Ltd., which is in the supply of home healthcare monitoring devices in India, is planning to double its revenue in 3-5 years.
- In August 2023, Omron Healthcare India announced a collaboration with supermodel, film producer, and fitness enthusiast Mr. Milind Soman to enhance awareness around adopting home monitoring as an essential constituent of the health regime.
- In May 2023, Medtronic announced an investment of approximately Rs. 3,000 crore (more than US\$ 350 million) to expand the Medtronic Engineering & Innovation Center (MEIC) in Hyderabad. MEIC is Medtronic's largest research and development (R&D) centre outside of the US.
- In May 2023, Omron Healthcare, a Japanbased manufacturer, and distributor of personal healthcare products, announced that it will set up a medical device manufacturing plant in Tamil Nadu at a cost of Rs. 128 crore (US\$ 15.5 million).
- Hindustan Syringes & Medical Devices Ltd, in April 2023, has achieved another milestone of supplying 1.75 billion syringes of the total 13.3 billion COVID-19 vaccines administered globally.

- In March 2023, Siemens Healthineers, a medtech company that is into precision medicine, transforming care delivery, improving the patient experience, and digitalising healthcare, announced that it would invest Rs. 1,300 crore (US\$ 157.2 million) at Bommasandra in Bengaluru to set up a full-fledged campus.
- Medtronic bolstered its presence in India by investing approximately Rs. 3,000 crore (US\$ 362.8 million) to expand Medtronic Engineering & Innovation Center in Hyderabad.
- The first indigenously developed RT-PCR kit for testing monkeypox was launched by Transasia at the Andhra Pradesh Medtech Zone (AMTZ) in August 2022.
- BeatO, a supplier of diabetes treatment, has raised US\$ 33 million in a Series B fundraising, which was headed by Light rock India. Health Quad and current investors Orios Venture Partners, Blume Ventures, and Leo Capital also participated.
- In August 2022, Wipro GE Healthcare announced that it had partnered with medical device maker Boston Scientific to offer comprehensive, cutting-edge cardiac interventional care solutions in India.
- FDI inflow in the medical and surgical appliances sector stood at US\$ 3.26 billion between April 2000-December 2023.
- In July 2022, Godrej Appliances launched the new InsuliCool product range – Godrej InsuliCool and Godrej InsuliCool+, which are innovative cooling solutions especially designed for insulin storage, to address the challenge faced by diabetic patients with respect to insulin storage at recommended temperatures.
- In July 2022, the Rajiv Gandhi Cancer Institute and Research Center (RGCI) in New Delhi received its first-ever Made-in-India Surgical Robotic System, the SSI-Mantra, which was developed by med-tech startup SS Innovations.
- In July 2022, Ultrahuman announced its latest wearable: the Ultrahuman Ring, which can track users' metabolism, measure movement, sleep, and other body dynamics in real-time.

- Medtronic has launched a Surgical Robot Experience Center (SREC) in Gurugram, Haryana, the first of its kind in South Asia. The SREC will be focused on the education and training of surgeons in robot-assisted surgery.
- Indian Institute of Technology (IIT) Delhi has developed a national center for medical technology development in an effort to help medical device startups produce their goods in a facility that has received ISO certification and secure the necessary certifications.
- In November 2021, Cipla launched 'Spirofy', India's first pneumotach based portable, wireless spirometer.
- In November 2021, Serene Envirotech Pvt. Ltd., a Mumbai-based start-up, launched a portable molecular hydrogen generating machine 'udazH' for personal use. The molecular hydrogen inhaler comes with a dual-use technology that lets two users simultaneously use the machine.
- In October 2021, Innovation Imaging Technologies Pvt. Ltd. (IITPL) established a 'state-of-the-art' facility in Bengaluru to manufacture 240 catheterisation laboratories in the next 12 months. Through this initiative, the company aims to strengthen the infrastructure to treat cardio-vascular diseases in the country.
- In October 2021, the HMD achieved a milestone by supplying 500 million 0.5 ml AD syringes to the government to accelerate the vaccination drive and contribute to India's Atmanirbhar mission. The company further plans to achieve annual capacity of 3.5 billion syringes by March 2022.
- In September 2021, Medtronic India Private Limited collaborated with Stasis Health Private Limited to boost patient monitoring in India.
- In September 2021, Siemens Healthineers announced that molecular testing kits will be manufactured in its Vadodara unit in Gujarat.
- In September 2021, Siemens Healthineers extended its collaboration with SyntheticMR with a new licence agreement for

distribution of the company's (SyntheticMR) products.

Government of India Initiatives: The Government of India has commenced various initiatives to strengthen the medical devices sector, with emphasis on research and development (R&D) and 100% FDI for medical devices to boost the market.

- The Union Cabinet approved the National Medical Devices Policy, 2023 on April 26, 2023. The National Medical Devices Policy, 2023 is expected to facilitate an orderly growth of the medical device sector to meet the public health objectives of access, affordability, quality, and innovation. The policy is expected to help the Medical Devices Sector grow from the present US\$ 11 billion to US\$ 50 billion by 2030.
- Under the PLI scheme for Medical Devices, till now, a total of 26 projects have been approved, with a committed investment of Rs. 1,206 crore (US\$ 147 million) to enable growth and innovation in the MedTech industry and make India as the global hub for manufacturing and innovation in the coming years.
- In September 2022, the government of India approved the setting up of an export promotion council for medical devices, under the Department of pharmaceuticals, with its headquarters in Noida.
- In August 2022, the Department of Pharmaceuticals greenlit the "Promotion of Medical Device Parks" programme from FY21-25 with a total financial investment of Rs. 400 crore (US\$ 48.97 million), with a maximum support under the programme of Rs. 100 crore (US\$ 12.24 million) for each Medical Device Park.
- In August 2022, the Department of Pharmaceuticals reconstituted the National Medical Devices Promotion Council (NMDPC) under the Chairmanship of the Secretary of the Department of Pharmaceuticals.
- In July 2022, the government tabled a draft for the new Drugs, Medical Devices and Cosmetics Bill 2022, to assure and offer thorough legal protections to ensure that the

medical items sold in India are reliable, efficient, and up to required standards.

- In the Union Budget 2022-23, Rs. 86,200 crore (US\$ 11.3 billion) was allocated as a budget for the pharmaceutical and healthcare sector.
- In October 2021, the government announced plan to draft a new drugs, cosmetics, and medical devices bill to increase the acceptability of Indian medical devices in the global market.
- In October 2021, the government announced that 13 companies have been approved under the PLI scheme for medical devices, which is expected to boost domestic manufacturing in the country.
- In September 2021, the government sanctioned a proposal worth Rs. 5,000 crore (US\$ 674.36 million) to build a medical devices park in Himachal Pradesh's industrial township, Nalagarh, in the Solan district.
- In September 2021, the government approved a medical devices park in Oragadam (Tamil Nadu) that is expected to attract an estimated investment of Rs. 3,500 crore (US\$ 472.05 million) and offer direct and indirect employment to ~10,000 people.
- In July 2021, the government announced that they would build a medical park in Uttar Pradesh, which is expected to generate an estimated Rs. 500 crore (US\$ 67.13 million) business in the state.
- In June 2021, the Quality Council of India (QCI) and the Association of Indian Manufacturers of Medical Devices (AiMeD) launched the Indian Certification of Medical Devices (ICMED) 13485 Plus scheme to undertake verification of the quality, safety, and efficacy of medical devices.
- To boost domestic manufacturing of medical devices and attract huge investments in India, the department of pharmaceuticals launched a PLI scheme for domestic manufacturing of medical devices, with a total outlay of funds worth Rs. 3,420 crore (US\$ 468.78 million) for the period FY21-28.
- The Medical Devices Virtual Expo 2021 showcased Indian products and enabled

direct interaction between Indian suppliers and buyers/importers from participating countries; 300 foreign buyers from the healthcare sector participated in this event.

- In March 2021, the PLI Scheme for pharmaceuticals worth Rs. 15,000 crores (US\$ 1.96 billion) were launched. This scheme aims to enhance India's manufacturing capabilities by increasing production investment and in the pharmaceutical and medical devices sectors and contribute to the availability of a wider range of affordable medicines for consumers.
- On March 25, 2021, the Department of Pharmaceuticals released a revised notice on the Public Procurement Order (PPO), incorporating 19 medical devices in the revised guidelines of the PPO, which is expected to improve domestic medical devices manufacturing (and strengthen 'Make in India') and reduce import bills by ~Rs. 4,000 crore (US\$ 538.62 million).
- In April 2021, in order to expedite the clearance of medical devices such as nebulisers, oxygen concentrators and oxygen cannisters, the government made it easier to import critical medical devices by easing the requirements for clearance under the Legal Metrology Act (Packaging Rules 2011).

Road Map in Medical Device Industry: Creating a roadmap in the medical device industry involves strategic planning to navigate challenges, capitalize on opportunities, and achieve long-term goals. Here's a structured approach to developing a roadmap:

Objectives: Clearly outline what your company aims to achieve in the medical device sector. This could include market expansion, technological innovation, regulatory compliance, or profitability targets.

Vision: Articulate the overarching purpose and direction of your company in the context of improving healthcare outcomes through innovative medical devices.

Market Analysis:

Market Segmentation: Identify and prioritize target markets based on factors such as demographics, healthcare infrastructure, regulatory environment, and competitive landscape.

Trends and Opportunities: Analyze current and emerging trends in technology (e.g., AI, IoT), healthcare delivery (e.g., telemedicine), and patient needs (e.g., aging population, chronic disease management).

Technology Roadmap:

Innovation Strategy: Outline plans for technological advancements in your product portfolio. This may involve investing in R&D, collaborating with tech partners, or acquiring innovative startups.

Adoption of Emerging Technologies: Assess opportunities to integrate AI, IoT, robotics, and data analytics into your devices to enhance functionality, usability, and patient outcomes.

Regulatory and Quality Assurance:

Compliance Strategy: Develop a robust regulatory strategy to navigate global regulatory requirements (e.g., FDA, CE Mark). Ensure early engagement with regulatory agencies to streamline approvals and reduce time to market.

Quality Assurance: Implement rigorous quality management systems to ensure product safety, reliability, and compliance throughout the product lifecycle.

Market Entry and Expansion:

Market Entry Strategy: Determine the optimal approach for entering new markets or expanding existing ones. Consider factors such as regulatory barriers, distribution channels, local partnerships, and reimbursement policies.

Global Expansion: Assess opportunities in emerging markets (e.g., Asia-Pacific, Latin America) where healthcare spending is rising and demand for medical devices is growing.

Commercialization and Sales Strategy:

Product Launch Strategy: Plan comprehensive launch strategies for new products, including marketing, sales force training, key opinion leader engagement, and market education campaigns.

Sales Channel Optimization: Evaluate and optimize distribution channels to reach target customers effectively. Consider direct sales, partnerships with distributors, or digital platforms for sales and support.

Sustainability and Corporate Social Responsibility:

Environmental Sustainability: Incorporate sustainable practices in product design, manufacturing processes, and supply chain management to minimize environmental impact.

Social Responsibility: Implement initiatives that support ethical practices, patient safety, and community engagement, enhancing corporate reputation and stakeholder trust.

Monitoring and Adaptation:

Performance Metrics: Define key performance indicators (KPIs) to measure progress towards strategic goals, such as market share, revenue growth, customer satisfaction, and regulatory compliance.

Feedback Mechanisms: Establish mechanisms for gathering feedback from customers, healthcare providers, and regulatory authorities to continuously improve products and processes.

Risk Management:

Risk Assessment: Conduct comprehensive risk assessments to identify potential threats (e.g., cybersecurity, supply chain disruptions) and develop mitigation strategies to minimize impact.

Contingency Planning: Prepare contingency plans to address unexpected challenges or changes in market conditions, ensuring business continuity and resilience.

Continuous Improvement and Innovation:

Culture of Innovation: Foster a culture that encourages creativity, collaboration, and continuous improvement across all functions of the organization.

Adaptability: Remain agile and adaptable to evolving market trends, technological advancements, regulatory changes, and customer preferences to maintain competitive advantage.

By following this roadmap framework, companies in the medical device industry can effectively navigate complexities, capitalize on growth opportunities, and achieve sustainable success in improving healthcare outcomes globally.

Conclusion

The medical device industry is poised for growth driven by technological innovation and evolving healthcare needs. However, navigating regulatory complexities, adapting to digital transformations, and addressing cybersecurity risks remain critical challenges. Companies that innovate responsibly, collaborate effectively, and adapt swiftly to market dynamics are likely to thrive in this dynamic industry landscape.

The medical device industry continues to evolve rapidly, driven by technological innovation, regulatory changes, and shifting healthcare paradigms. While facing challenges such as regulatory compliance and cybersecurity risks, the industry also presents significant opportunities for growth through innovation, market expansion into emerging economies, and collaboration across sectors. Companies that successfully navigate these dynamics are well-positioned to thrive in the dynamic and competitive global market for medical devices.

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